

Marion County Hospital District

The regular scheduled meeting of the Board of Directors of the Marion County Hospital District was held on **Thursday the 8th day of January 2026 at 6:00 P.M.** in the meeting room of the office of the Hospital District at 1113-B North Walcott Street in Jefferson, Texas.

Board Members Present: Chair: Karen Kent; Vice-Chair: Vivian Foster; Board Treasurer: Paulette Cooper; Board Secretary: Susan Anderson; Board Director: Michelle Ready; Board Director: Scott Nash; Board Director: Glen Farris

Staff in Attendance: Office Manager: Alicia Belt; Office Clerk: Debbie Graves

Public in Attendance: Will Thomas, MCHARC

1. The meeting was called to order at 6:01 p.m. by Chair, Karen Kent and a quorum established.
2. Public Comments: No public comments were made.
3. Motion by Vivian Foster to approve as written December 11, 2025 Regular Board Meeting Minutes. Second by Glen Farris. All in favor. Motion carried.
4. Motion by Paulette Cooper to approve payroll from December 15 - 31, 2025 and January 1 – 15, 2026 as presented. Second by Michelle Ready. All in favor. Motion carried.
5. A discussion was held regarding the All Lanes office space. All Lanes Logistics has notified the District that they will not be renewing their lease and will vacate the premises by January 31, 2026. Will Thomas, representing the Marion County Health and Resource Coalition (MCHARC), was present for this discussion. It was noted that MCHARC may have an interest in leasing the space.

Patti Brady, a member of MCHARC and the Community Development Specialist with Community Healthcore, is scheduled to tour the office space on Friday, January 9, 2026. Mr. Thomas stated that the building would serve as a temporary bridge location for MCHARC until the Jefferson Primary School becomes available, with an anticipated timeframe of approximately three to four months.

Mr. Thomas also requested that the Board continue allowing Alicia Belt to serve as the Marion County Hospital District's coordinator and representative for MCHARC. The Board agreed, acknowledging Alicia as the primary point of contact for the District. Vivian Foster noted the need to establish a Sub-Committee for this matter and volunteered to serve, along with Michelle Ready, who is a member of the Building and Maintenance Committee. It was agreed that following adjournment of the meeting, Board members would accompany Mr. Thomas to view the available office space.

No action was taken at this time. This item will be revisited at next month's meeting.

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6. After reviewing FY 2024-2025 Final Audit a Motion by Vivian Foster was made to accept the Final FY 2024-2025 Audit that was presented to board at last month's meeting. Second by Susan Anderson. All in favor. Motion carried.
7. **Review and Revision of By-Laws**

Bylaws were presented to the Board for review. Discussion was held regarding the following revisions:

 - **Page 3 – Article V, Section 2, Item 5:**
Update the wording from “at his discretion” to “at their discretion.”
 - **Page 4 – Article VI, Section 3:**
Revise to state: “Absence from more than fifty percent (50%) of regular meetings will result in the immediate removal of the Board member upon notification by the Chair.”
 - **Page 7 – Rule 3, Voting Procedures:**
Correct the reference from Article IV, Section 2 to Article IV, Section 3 of the By-Laws.
 - **Page 1 – Article IV, Section 1:**
Update the reference from Section 2 to Section 3.
 - **Global Revision:**
Replace all references to “Article 6252-17” and “Vernon’s Annotated Civil Statutes” with “Texas Government Code Chapter 551.”
 - **Page 3 – Article V, Section 1**
Correct the reference from Article IV, Section 2 to Article IV, Section 3 of the By-Laws.

Based on the review of the Bylaws, the Board agreed that Alicia Belt's title of Office Manager should be updated to Administrator. Glen Farris inquired about the possibility of changing the name of the Marion County Hospital District; however, Vivian Foster clarified that the name was assigned by the State and cannot be altered. Glen also commended the Chair for the extensive work involved in revising the Bylaws, noting the complexity and difficulty of the task. No action at this time. To be discussed at next month's meeting.

8. Glen Farris provided the Board with an informational packet outlining social media strategies aimed at increasing participation in the MCHD Indigent Care Program. He noted that, based on current demographic data, there is significant opportunity to improve outreach and enrollment. His recommendations included utilizing Facebook as the primary platform, disabling public comments on posts, scheduling automated monthly postings, and coordinating with partnering organizations to share program information. Glen will prepare a formal plan of action and present it to the Board in March.

In addition to social media strategies, Glen presented several recommendations for

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enhancing the MCHD website. He emphasized the need to ensure compliance with 2027 standards and identified several immediate improvements that would increase functionality, transparency, and accessibility. The Board directed Alicia Belt to obtain authorization for Glen Farris to consult with TAC-CIRA regarding the current website structure and potential updates. Glen will also develop a website action plan and report back to the Board in March.

9. Consider Financial Reports. Board reviewed financial reports. There were no changes or corrections noted to reports. Motion by Paulette Cooper to approve all reports and file for audit. Second by Glen Farris. All in favor. Motion carried.

10. Office Manager informed the Board of the following items:

- A. The Office Manager provided an update on potential collaboration between MCHD and MCHARC to facilitate transportation scheduling. As noted during last month's meeting, MCHD has still not received a return phone call or email from ETCOG. Will Thomas stated that he has a contact at ETCOG and offered to connect the District with that individual. With no additional information available at this time, no action was taken. This item will be revisited at next month's meeting.

11. Committee Reports

- A. Building and Maintenance Committee – Discussed completed lighting, smoke/CO2 detectors, parking lot and toilet issues.
 1. Michelle Ready made the recommendation to have handyman come back out and grind down the driveway entrance to make a little more accessible.
 2. Michelle also made recommendation to have handyman put screens on the toilet vents to keep debris from gathering.

- B. Indigent Healthcare Representative – No discussion.

12. CLOSED EXECUTIVE SESSION. The board entered into closed session at 7:19 pm.

- A. Deliberations concerning personnel matters. (Pursuant to Government Code 551.074).
- B. Deliberations involving Medical or Psychiatric Records of Individuals, (pursuant to Government code 551.0785).

13. Reconvene in Open Session at 7:24 pm

- A. Motion by Michelle Ready to accept Indigent Care Case number 2526-06, 2526-07, 2425-07, and 2526-08, for Indigent Care Program as applicants qualify. Second by Vivian Foster. All in favor. Motion carried.

14. Recommendations for Next Month's Agenda.

- A. Bar graph/flowchart for monthly IHC clients January 2025 - December 2025

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- B. Review Bylaws
- C. Discuss All Lanes office space
- D. Discuss Go Bus

15. Motion to adjourn by Vivian Foster. Second by Susan Anderson. All in favor. Motion carried.

Meeting Adjourned: 7:26 pm

Duration of Meeting: 1 Hours and 25 minutes

Susan Anderson Approved in Open Meeting on February 12, 2026.